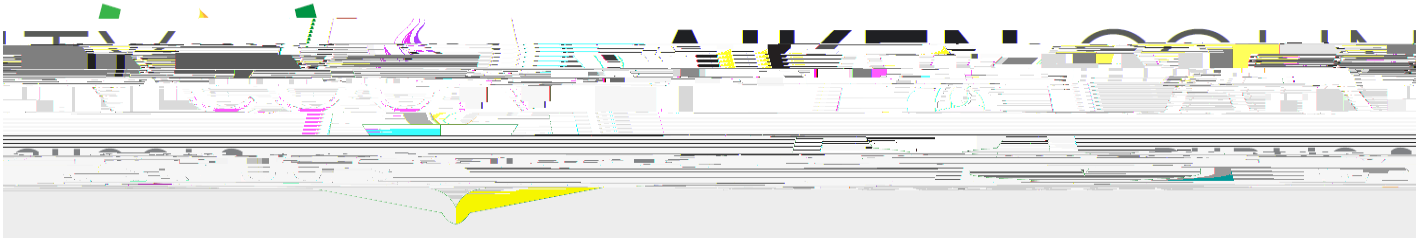

BUDGET NARRATIVE

2020 ±2021 SCHOOL YEAR

FOREWORD

The Board of Trustees of the Consolidated School District of Aiken County, South Carolina approved the School District budget for 2020 – 2021 at its June 9, 2020 meeting. Information contained herein includes

PART I ±

GENERAL OVERVIEW OF THE CONSOLIDATED SCHOOL DISTRICT OF AIKEN COUNTY

GENERAL INFORMATION

Aiken County was formed in 1871 from parts of Barnwell, Edgefield, Lexington and Orangeburg Counties. On July 1, 1952, all school districts in Aiken County were consolidated into one countywide district. The newly created district assumed all assets and liabilities of the districts consolidated.

The Consolidated School District of Aiken County ("the School District", hereafter) was created by Act No. 461 of the 1967 Acts of the General Assembly of the State of South Carolina that became effective as of March 1, 1968. This legislation was amended by Act No. 1093 at the 1968 Session of the General Assembly of the State of South Carolina, approved April 17, 1968, further amended by Act No. 123, approved March 18, 1979, and further amended by Act No. 139 approved March 31, 1979. Act 503 repealed all of the above to establish the legal description of The Consolidated School District of Aiken County with one Act. The School District, as thus created, comprises all of Aiken County and that portion of Saluda County formerly constituting Ridge Spring School District No. 2 of Saluda County. The land area of the School District is 1,178 square miles of which 1,097 square miles lie in Aiken County and 81 square miles lie in Saluda County.

The Consolidated School District of Aiken County provides school facilities in the area covered in Saluda County. School District taxes attributable to the portion of the School District located within Saluda County are levied and collected by the Treasurer of Saluda County and remitted periodically to The Consolidated School District of Aiken County. The Consolidated School District of Aiken County also handles payment of debt service on District obligations attributable to the portion of the School District located within Saluda County.

The District Superintendent is selected by the County Board of Education. The Board of Education constitutes ex-officio the Board of Trustees of the School District. Each administrative area has an advisory council of seven members appointed by the County Boar

135-DAY AVERAGE DAILY MEMBERSHIP
(Grades K5 ±12 by Level)

	Counts
Elementary	
Aiken Elementary	640
Chukker Creek Elementary	742
East Aiken Elementary	570
J.D. Lever Elementary	481
Millbrook Elementary	538
North Aiken Elementary	418
Oakwood-Windsor Elementary	383
Belvedere Elementary	592
Hammond Hill Elementary	694
Mossy Creek Elementary	622
North Augusta Elementary	636
Byrd Elementary	521
Clearwater Elementary	351
Gloverville Elementary	322
Granitevile Elementary	262
Jefferson Elementary	537
Warrenville Elementary	338
Cyril B. Busbee Elementary	423
Ridge Spring-Monetta Elementary	352
Greendale Elementary	365
Redcliffe Elementary	663
Total Elementary	

	Counts
Middle (continued)	
Leavelle McCampbell Middle	640
L.B.C. Middle	651
A.L. Corbett Middle	186
Ridge Spring-Monetta Middle	198
Jackson Middle	358
New Ellenton Middle	272
Total Middle	5,547
High	
Aiken High	1,278
Aiken Scholars Academy	91
South Aiken High	1,414
North Augusta High	1,525
Midland Valley High	1,262
Ridge Spring-Monetta High	255
Wagener-Salley High	274
Silver Bluff High	642
Total High	6,741
Charters	

135-DAY AVERAGE DAILY MEMBERSHIP
(Grades K5

SUMMARY AND COMPARISON OF THE 135-DAY AVERAGE DAILY MEMBERSHIP FOR THE PAST TWO YEARS

Grade Level	2018-19	2019-20	Increase/ (Decrease)
Kindergarten	1,655	1,792	137
First Grade	1,842	1,755	(87)
Second Grade	1,805	1,828	23
Third Grade	1,809	1,782	(27)
Fourth Grade	1,897	1,840	(57)
Fifth Grade	1,881	1,842	(39)
Sixth Grade			

ENROLLMENT TRENDS

The following table shows the grades K5 - 12 pupil enrollment at the 135th day over the past ten years. A slight ch0 1 4D2 reW*TJETQq0.00000912 0 350Ge1612 792 reW* nBT7T TJE50-4(Rt3EMC f2 0i1.e[)-10(t)-4(he)-126

MILLAGE LEVIED

The following table includes current and the prior nine years' millage levied for School Operations and School Bond Debt Service.

Fiscal Year Ended June 30,	Operations	Bond Debt Service	Total
2020-21			
Aiken County	137.3	33.7 **	171.0
Saluda County	137.3	33.7	171.0
2019-20			
Aiken County	137.3	33.7 **	171.0
Saluda County	137.3	33.7	171.0

Aiken's operating, debt service, and total millage rates are lower than the State average in each of those categories. [*Based on the most recent data compiled by the SC Department of Education*]

*prior to property tax relief

**prior to property tax relief and reflects 5 mill increase resulting from $90 million bond referendum

PART II ±

THE EDUCATIONAL PLAN OF AIKEN COUNTY PUBLIC SCHOOLS

PART III ±

THE BUDGET PROCESS

BUDGET CALENDAR

The District's fiscal year spans July 1 through June 30. Board Policy requires that the upcoming year's budget calendar be approved by November 1 of the current year. Dates can be modified or added, as necessary. The following budget calendar was used for development of the 2020 – 2021 budget. [Note: The COVID closure resulted in some delays and updated dates are reflected.]

December 2019 – January 2020	Complete enrollment projections for 2020 – 2021 and provide to Cabinet and schools for feedback
January 2020	Request and receive budget input, suggestions, and budget requests
January 2020 and subsequent	Evaluate budget requests and input; review 2020 – 2021 expenditures to date and project annual amounts
February 2020	Provide preliminary staffing allocations to Cabinet and schools for feedback
May 12, 2020	First reading of budget
By May 18, 2020	Budget advertisement
June 2, 2020	Public hearing on the tentative budget
June 9, 2020	Second reading/adoption of 2020 – 2021 budget

PART IV ±

FUND TYPES AND RELATED INFORMATION

GENERAL FUND ±FUND #1

The General Fund, also referred to as the “operating fund”, is the basic budgetary fund of the School District. It is used to record all operating revenue and expenditures that are not required to be accounted for under an alternate fund type.

The General Fund is the largest fund of the District and accounts for nearly 70% of the budget.

SOURCES OF REVENUE

ANTICIPATED REVENUE
GENERAL FUND ±FUND #1

	2019-20 Budget	2020-21 Budget	Change
Local Revenue			
Levies for Current Operations	$ 58,486,403	$ 59,656,131	$ 1,169,728
Delinquent Taxes - Operations	2,350,000	2,350,000	-
Payment in Lieu of Taxes	6,300,000	6,300,000	-
Regular Tuition	15,000	15,000	-
Interest on Investments	500,000	500,000	-
Miscellaneous Income	50,000	50,000	-
Total Local Revenue	67,701,403	68,871,131	1,169,728
State Revenue			

DESCRIPTION OF ANTICIPATED REVENUE ±
SOURCE AND CRITERIA ON WHICH IT IS BASED
GENERAL FUND ±FUND #1

1. Levies for Current Operations

The millage levy for operations for the portion of the School District in Aiken County and Saluda County is based on the property taxes on owner-occupied primary residences were replaced by a Statewide 1% sales tax beginning July 1, 200(ne8(.)] TJETQq0..11( )22(20.00000912 0 612 792 reW* nBT/F2 11.0

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9. State Aid to Classrooms – Teacher Salary

State allocation to help offset the costs of teacher salary step increases and cost of living adjustments.

4,431,892

10. Retirement Credit

For 2017-18, the employer portion of State retirement increased by two percentage points. The State provided funded to help offset. The State has funded similar offsets in subsequent years.

1,293,418

11. State Property Tax Relief (Tiers 1, 2, and 3)

State funds are provided to reimburse the District for lost property tax revenues that result from property tax relief given to homeowners. Tiers 1 (property tax relief on the first $100,000 value of primary residences) and 2 (homestead exemption) are fixed amounts each year. Tier 3 property tax relief results from Act 388 legislation of 2007. This legislation replaced school operating taxes on primary residences with collections of a statewide penny sales tax. The Tier 3 allocation is adjusted annually.

Tier 1	8,147,500
Tier 2	2,659,778
Tier 3a	20,990,156
Tier 3b	90,000

11. School Bus Drivers' Salaries

This is partial compensation for school bus driver salaries and benefits paid to the District by the state of South Carolina.

1,776,822

12. Transfers from Fund #3 – Teacher Salary Supplement and TSS Fringe

State allocations for teacher salary supplement and teacher salary supplement – fringe are among the Education Improvement Act (EIA) allocations initially recorded in Fund 3. Those allocations are subsequent transferred to Fund 1.

6,561,736

12. Transfers from Fund #3 and Fund #9 – Flexed State Allocations

Under budget provisos for 2020 – 2021, all school districts and special schools of this State may transfer and expend funds to ensure the delivery of academic and arts instruction to students, with certain restrictions. The District is flexing available State allocations, for current year as well as carryovers from the prior year, to the extent necessary to balance the budget.

787,477

13. Indirect Costs from Fund #2 – Special Revenue and Fund #6 – School Food Service

On most Federal programs the government allows a certain percentage of administrative costs to accrue to the School District. Funds shown here represent these costs. In addition, the State allows school districts to reimbursement the General Fund from the School Food Service Fund for indirect costs such as utilities, maintenance services and fringe benefits.

700,000

TOTAL REVENUE – GENERAL FUND $ 206,169,878

EXPENDITURES BY FUNCTION
GENERAL FUND ±FUND #1

"Function" describes the types of activities or purposes for which services or materials are acquired. The following pie chart shows General Fund expenditures broken down by various functions. Instruction reflects activities dealing directly with the teacher of students or activities related to teacher-student interaction. Instructional support reflects activities associated with instruction, though not directly. These include guidance, library/media, extracurricular, curriculum development, professional development, and costs of therapists, psychologists, attendance workers and similar support positions. Operations reflect costs associated with the general operations and maintenance of the District. These activities include transportation, food service, building upkeep, and finance. Leadership

EXPENDITURES BY FUNCTION
GENERAL FUND ±FUND #1

Description	Function		Amount	Percent of Total
Kindergarten Primary	111	$	9,002,443	4.37%

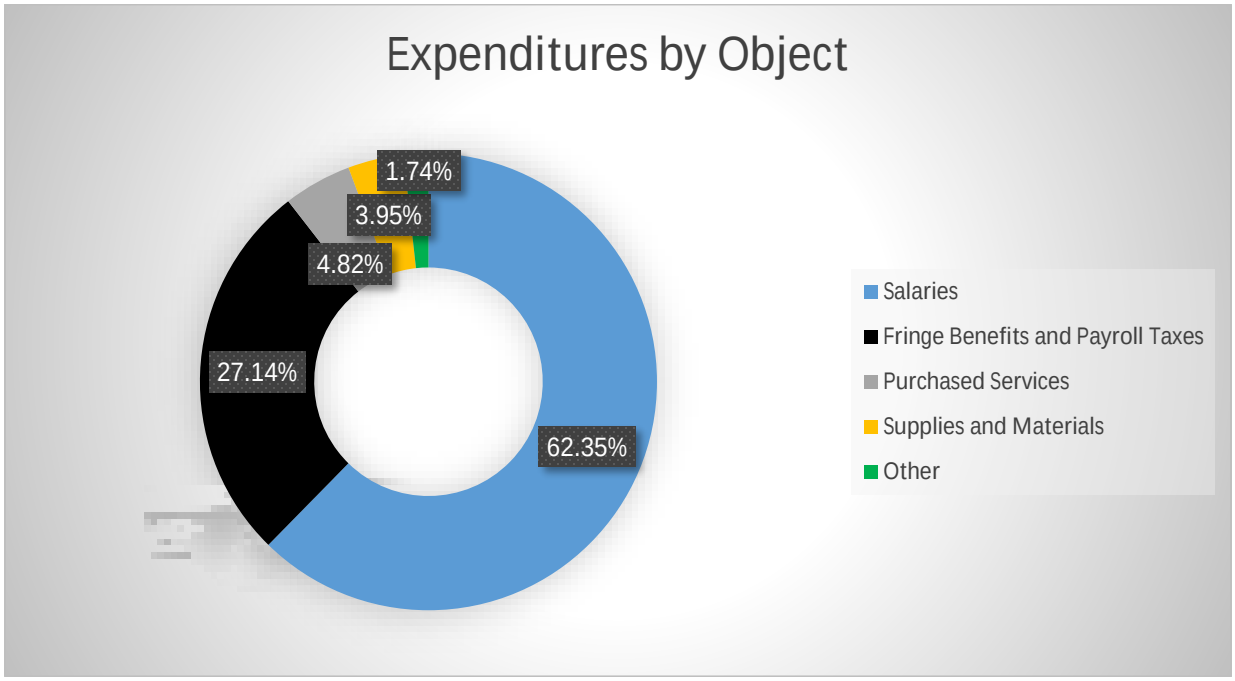
EXPENDITURES BY FUNCTION
GENERAL FUND ±FUND #1

Description	Function		Amount	Percent of Total
Planning/Research/Development/Evaluation	262		546,907	0.27%
Information Services	263		399,874	0.19%
Staff Services	264		2,894,130	1.40%
Data Processing Services	266		3,177,141	1.54%
Pupil Activities Services	271		1,533,425	0.74%
Custody/Care of Children	350		160,030	0.08%
Payments to Other Governments	412		86,000	0.04%
Payments to Charter Schools	416		660,973	0.32%
Transfers to Other Funds	426		95,000	0.05%
Debt Services	500		1,491,225	0.72%
Increase to Fund Balance*			1,045,995	0.51%
Total Expenditures		$	206,169,878	100.00%

* expected to be utilized as part of the budget amendments proposed at the conclusion of the State's budget process, in Fall 2020.

EXPENDITURES BY OBJECT
GENERAL FUND ±FUND #1

"Object" refers to the services or goods that were acquired as result of expenditures. These are more specific than the "function." Salaries (100 objects on next page) and payroll-related expenditures (200 objects) account for nearly 90% of the General Fund budget. Purchased services include all expenditures coded to objects 300 through 399 on the subsequent page. Supplies (400 objects), capital outlay (500 objects), and other items (600 and 700 objects) comprise the remaining balance.



EXPENDITURES BY OBJECT
GENERAL FUND ±FUND #1

Description	Object		Amount	Percent of Total
Salaries	110-115, 140	$	127,691,136	61.93%
Overtime/Extra Duty Salaries	130		847,681	0.41%
Fringe Benefits and Payroll Taxes	210 - 230		54,370,450	26.37%
Unemployment Compensation	260		33,000	0.02%
Workers Compensation	270		1,542,038	0.75%
Purchased Services - Instruction	311, 312		2,378,711	1.15%
Purchased Services - Security	313		533,330	0.26%
Management Services	315		27,000	0.01%
Data Processing Services	316		217,629	0.11%
Audit Fees	318		85,000	0.04%
Attorney/Legal Fees	319		100,000	0.05%
Water/Sewerage/Garbage	321		834,272	0.40%
Repair/Maintenance Services	323		1,641,875	0.80%
Property Insurance	324		1,170,572	0.57%
Rentals/Other Property Services	325, 329		80,755	0.04%
Equipment Repairs	326		314,989	0.15%
Student Transportation	331		75,000	0.04%
Travel	332		359,422	0.17%
Other Transportation - Athletics	339		56,187	0.03%
Telephone	340		264,380	0.13%
Purchased Services - Technology	345		1,395,487	0.68%
Advertising	350		13,472	0.01%
Printing and Binding	360		47,405	0.02%
Purchased Services - Other	390, 395, 399		344,338	0.17%

SPECIAL REVENUE FUND ± FUND #2, FUND #8 AND FUND #9

Revenue in the Special Revenue Fund is designated for specific purposes. Total revenue includes a comb0 G[(o10(d)10(EMC q0.000000 1 72.024 399.43 Tma399.43 T9)14(n)10(u)1mt92 nQ8um)8(b)10eW* nE

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ANTICIPATED REVENUE BY SUBFUND
SPECIAL REVENUE FUND ±FUNDS #2, #8, AND #9

Project/Program		Amount	Percent of Total
Fund 2 - Federal			
Title I	$	7,989,995	28.25%
Individuals with Disabilities Act (IDEA)		4,761,424	16.83%
Preschool Handicapped		192,127	0.68%
Vocational Education		365,475	1.29%
Title IV		607,286	2.15%
Neglected and Delinquent		36,460	0.13%
Adult Education - Federal		253,818	0.90%
Title III - Language Instruction		157,344	0.56%
Title II - Improving Teacher Quality		915,776	3.24%
Title I - Direct Student Services		491,631	1.74%
CARES Stimulus/ESSER		6,671,792	23.59%
Total Fund 2 - Federal		22,443,128	79.35%
Fund 8 - Local			
NJROTC		410,915	1.45%
Twelve Month Agriculture		27,310	0.10%
Medicaid Program		500,000	1.77%
Total Fund 8 - Local		938,225	3.32%
Fund 9 - State Funds			
CDEP		2,067,513	7.31%
EEDA Career Specialists		943,060	3.33%
Reading Coaches		1,122,807	3.97%
Student Health and Fitness - Nurses		602,720	2.13%
Student Health and Fitness - Physical Education		167,195	0.59%
Total Fund 9 - State		4,903,295	17.34%
Total Special Revenue Fund	$	28,284,648	100.00%

DESCRIPTION OF ANTICIPATED REVENUE ±
SOURCE AND CRITERIA ON WHICH IT IS BASED
SPECIAL REVENUE FUND ±FUNDS #2, #8 AND #9

1. Title I
An entitlement for educationally disadvantaged students. Reimbursement on basis of funds actually spent. This total includes direct student services.

$ 8,481,626

2. Program for Individuals with Disabilities Act (IDEA)
Federal financial assistance to local school systems to help provide free and appropriate education to all handicapped students.

4,761,424

3. Preschool Handicapped
Federal financial assistance to local school districts to help meet the special educational needs of preschool age handicapped students.

192,127

4. Vocational Education - Federal
These funds are to support various vocational education programs within the school district.

365,475

5. Title IV
Funds for activities to support (1) well-rounded educational opportunities, (2) safe and healthy students, and (3) effective use of technology.

607,286

6. Neglected and Delinquent
These funds are provided by Title I, Part D to improve educational services for neglected and delinquent children and youth in local and State institutions.

36,460

7. Adult Education – Federal
Funds to provide academic services to adults who want a basic education.

253,818

8. Title III - Language Instruction
Funds provided to aid students who have limited knowledge of the English language in developing to attain proficiency in English.

157,334

9. Title II - Improving Teacher Quality
Funds provided to place major emphasis on teacher quality as a factor in improving student achievement.

915,776

10. CARES Stimulus/ESSER

Federal funding provided to school districts to assist with operations as result of COVID-19. Aiken is utilizing these funds for a 1:1 technology initiative that would also support a remote/virtual learning model.

6,671,792

11. NJROTC

The Federal government reimburses the school district 50% of the difference between the active duty pay and the retired pay of Naval or Army personnel serving as instructors in the Junior Reserve Officers Training Corps program.

410,915

12. Twelve Month Agriculture

Funds for additional cost of placing agriculture teachers on 12-month contracts.

27,310

13. Medicaid Program

The district is a qualified provider of services to Medicaid patients and receives reimbursement.

500,000

14. Child Development Education Program (CDEP)

Funding for a full-day, four-year-old kindergarten class for each elementary school.

2,067,513

15. EEDA Career Specialists

ANTICIPATED REVENUE BY SUBFUND
EDUCATION IMPROVEMENT ACT (EIA) FUND ±FUND #3

The one-cent State sales tax supports a variety of EIA programs as show below:

Project/Program		Amount	Percent of Total
ADEPT	$	21,709	0.17%
Arts in Education		29,200	0.23%
College/Career Ready Assessments		79,979	0.64%
Refurbishment of Science Kits		75,394	0.60%
Industry Certificates		51,224	0.41%
National Board Certified Teachers		499,716	3.99%
District Teacher of the Year Award		1,077	0.01%
At Risk Student Learning		2,601,302	20.79%

DESCRIPTION OF ANTICIPATED REVENUE - SOURCE AND CRITERIA ON WHICH IT IS BASED

8. Teacher Salary and Fringe Supplements

School districts are required to maintain local salary supplements per teacher, no less than their prior year's level. Teacher pay raises, through adjustments in the State's minimum salary schedule, shall be provided only to teachers who demonstrate minimum knowledge proficiency by meeting

ESTIMATED BUDGET
DEBT SERVICE FUND ±FUND #4

The Series 2018 bond issuance occurred subsequent to approval of the budget; therefore, bond principal and interest payments originally approved were based on estimated amounts.

	Amount	Percent of Total
Revenue		
Property Taxes	$ 24,041,150	60.26%
Sales Tax Proceeds - Debt Service	15,854,750	39.74%
Total Revenue	$ 39,895,900	100.00%
Expenditures		
Bond Principal Repayments		
2016A Issue	6,450,000	16.17%
2016B Issue	3,860,000	9.68%
2017A Issue	1,610,000	4.04%
2018A Issue	5,235,000	13.12%
2018B Issue	3,710,000	9.30%
2019A Issue	285,000	0.71%
2019B Issue	6,490,000	16.27%
2020 Issue (est)	4,000,000	10.03%
Bond Interest		
2016A Issue	2,506,250	6.28%
2016B Issue	193,000	0.48%
2017A Issue	147,700	0.37%
2018A Issue	1,663,500	4.17%
2018B Issue	586,000	1.47%
2019A Issue	2,004,700	5.02%
2019B Issue	629,750	1.58%
2020 Issue (est)	400,000	1.00%
Issuance Costs and Other Fees	125,000	0.31%
Total Expenditures	$ 39,895,900	100.00%

DESCRIPTION OF ANTICIPATED REVENUE/EXPENDITURES ± SOURCE AND CRITERIA ON WHICH IT IS BASED
DEBT SERVICE FUND ±FUND #4

REVENUE

1. Property Taxes
   Revenue resulting from levy of debt service millage.
   $ 24,041,150

2. Sales Tax Proceeds
   The District issued Series 2016A bonds, totaling $75 million during 2015-16, and $50 million Series 2018A in 2018-2019. These funds were and continue to be used to jump start sales tax construction projects. The debt service on these bonds will be paid from ninety percent collection amount (i.e., the portion used for construction projects).
   15,854,750

TOTAL REVENUE – DEBT SERVICE FUND $ 39,895,900

EXPENDITURES

1. Bond Principal Repayment and Interest
   The portion of principal and interest scheduled for payment during 2020 – 2021 on the current year and four prior years' bond issuance.

Principal	$ 31,640,000
Interest	8,130,900

2. Issuance Costs and Other Fees
   Bond attorney, bond rating agency, bond paying agent and related fees that will be paid.
   125,000

TOTAL EXPENDITURES – DEBT SERVICE FUND $ 39,895,900

SCHOOL BUILDING FUND ±FUND #5

The District annually issues general obligation bonds to fund projects in its Five Year Facilities Plan. The School Building Fund is used to account for those construction and cyclic maintenance projects.

By law, the District can issue and have outstanding debt equaling 8% of total assessed values of property located within the District. [Note: This current year budget only reflects plans for the 8% funds. Project-length budgets tied to the $90 million referendum and sales tax projects are not reflected in this approval.]

ESTIMATED BUDGET
SCHOOL BUILDING FUND ±FUND #5

		Amount	Percent of Total
Revenue			
Proceeds from General Obligation Bonds	$	18,500,000	49.89%
Bond Premium Amount		1,000,000	2.70%
Interest on Investments		300,000	0.81%
Sales Tax Proceeds		17,278,968	46.60%
Total Revenue	$	37,078,968	100.00%
Expenditures			
Various projects (current and future)	$	37,078,968	100.00%
Total Expenditures	$	37,078,968	100.00%

DESCRIPTION OF ANTICIPATED REVENUE/EXPENDITURES ±
SOURCE AND CRITERIA ON WHICH IT IS BASED
SCHOOL BUILDING FUND ±FUND #5

REVENUE

1. Proceeds from General Obligation Bonds
   The District annually issues bonds in order to finance various capital projects.
   $ 18,500,000

2. Bond Premium
   The bond premium received as part of the bond sale has been earmarked to fund athletics facilities projects. The bond premium amount is estimated based on prior years' premiums.
   1,000,000

3. Interest on Investments:
   The projected amount that will be received from investment funds.
   300,000

4. Sales Tax Proceeds
   Reflects 90% of the estimated 2020 – 2021 sales tax collections.
   17,278,968

TOTAL REVENUE – SCHOOL BUILDING FUND $ 37,078,968

EXPENDITURES

1. Various projects
   Projects include those included in the District's Five Year Facilities Plan, the 2014 sales tax projects, and the 2018 bond referendum projects. [While this is shown as a single year budget, construction projects typically span multiple years and are tracked as project-length budgets.]

   $37,078,968

TOTAL EXPENDITURES – SCHOOL BUILDING FUND $ 37,078,968

SCHOOL FOOD SERVICE FUND ± FUND #6

The School Food Service Fund operates as an enterprise fund (i.e., similar to a business). School food service operations are not subsidized by other District funds. Revenue is comprised of local and federal funds. Local revenue is comprised largely of meal fees charged to students and parents.

ANTICIPATED REVENUE
SCHOOL FOOD SERVICE FUND ±FUND #6

Source/Category		Amount	Percent of Total
Local			
Lunch - Students	$	767,855	8.13%
Special Sales - Students		119,646	1.27%
Breakfast - Students		86,952	0.92%
Lunch - Adults		76,500	0.81%
Special Sales - Adults		17,457	0.18%
Breakfast - Adults		1,020	0.01%
Other Income		220,850	2.34%
Use of Carryover		484,454	5.13%
Total Local		1,774,734	18.79%
Federal			
USDA Reimbursements - Lunch		5,818,255	61.60%
USDA Reimbursements - Breakfast		1,852,867	19.62%
Total Federal		7,671,122	81.21%
Total	$	9,445,856	100.00%

ESTIMATED AVERAGE SALARIES

In compliance with requirements of Education Finance Act of 1977, estimated 2020 – 2021 average salaries for the positions listed below are:

Position(s)	Estimated Average Salary
Superintendent/Chief Officers	$ 139,037
Executive Directors	104,310
Directors	93,926
Coordinators/Supervisors	70,441
Principals	95,584
Assistant Principals	75,810
Counselors	59,726
Teachers	53,991

SUMMARY

This report furnishes general information regarding the School District, the Board of Education, the

PART VI ±

OTHER INFORMATION

FORMULAS FOR STAFFING SCHOOLS
2020 - 2021

GRADES K ±5

A.

GRADES	PUPIL - TEACHER RATIOS
K*	25.0
1	18.0
2-3	23.0
4-5	25.0

* Allocation also includes one aide per class.

(Grades K5 – 5th ADM / ADM factor) x 1.1 = Regular teachers for grades K5 – 5th including Art, Music, and P.E.

B. Four-Year-Old Program ADM; 20 = Regular teacher plus one aide.

C. Each school = 1.0 Principal

D. Each school = 1.0 Assistant Principal

E. ADM = 1.0 Media Specialist
ADM ≥1200 = 2.0 Media Specialist

F. Each school = 1.0 Media Aide

G. ADM<500 = 1.5 Secretary/Bookkeeper
ADM 500 - 649 = 2.0 Secretary/Bookkeeper
ADM 650 - 749 = 2.5 Secretary/Bookkeeper
ADM 750 - 999 = 3.5 Secretary/Bookkeeper

H. Each school = 1.0 Student Information Clerk

I. Defined Program Ratio for Guidance

ADM	FTE
>1500	3.0
1250 - 1499	2.5
1000 - 10n75	

OTHER STAFFING INFORMATION
2020 ±2021

1. Southern Association and DefinAsso[( )]9nd DefinAsso[( )]9nd Defin02

ELEMENTARY

Principal	12 months
Assistant Principal	210 days
Guidance Counselor	190 days
Media Specialist	195 days
Media Aide	181 days/7.5 hours
Secretary/Bookkeeper	

10. In addition to those provided by the pupil-teacher formula, each middle school receives additional teacher allocation towards high school credit. Each school's allocation is based on its proportion of projected enrollment for the upcoming year compared to the total projected enrollment for all middle schools for the upcoming year.

11. In addition to those provided by the pupil-teacher formula, each high school receives additional teacher allocation for the 24 unit requirement. Each school's allocation is based on its proportion of projected enrollment for the upcoming year compared to the total projected enrollment for all high schools for the upcoming year.

12. East Aiken School of the Arts is allocated one teacher each for drama and dance.

13. Jackson Middle and New Ellenton Middle are each allocated a .50 STEM/STEAM instructional coach.

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